

From: UWB Office of the Chancellor
Sent: Tuesday, December 5, 2017 11:17 AM
To: Cabinet, CLC
Subject: FY 2018 budget allocations

Colleagues,

I want to share with you the recent work completed by the Chancellor's Executive Team to finalize FY 2018 budget allocations, as part of the budget recalibration initiative. As you know, we are in the midst of a three-year phase-in process for our modified Responsibility Center Management (RCM) budget model. The process is driven by the Process Development & Policy group (PDP) and Phase 2 Implementation group (P2I), and is supported by the Institutional Planning & Budget team (IPB). Given the exploratory nature of this initiative, we are in a constant state of learning and adapting our institutional budgeting and planning practices.

Over the last few months, we have compiled a long list of institutional and unit commitments, as well as a list of requests, to be considered for temporary or term funding from the RCM investment fund. Most of these items, while known to individuals or within units, were not known at the institutional level. As you can imagine, especially with our pause in enrollment growth, we have more requests than we can support.

Each of the vice chancellors and I comprehensively reviewed the list, worked collaboratively within and across units to determine what we *must* support, and then what we *can* support for the next two years, and at what level. We tapped other temporary and permanent sources as well, including carryover funds, summer quarter funds held at the institutional level, tuition true up and incremental dollars, state funded adjustments and fee-based overhead to help fund as many requests as possible.

One of the most important items funded was part-time lecturers, which required about half of the \$2.5 million biennial (temporary or term) investment fund. Other allocation highlights include: funding for some units/positions/activities that had not been fully funded (Enrollment Management, Advancement, Commencement and others), faculty lecturer hires for FY 18, the first allocation for RCM to the Schools, and an increase to our reserve fund.

One of our current year's planning goals is to create a budget planning/review/allocation process to put in place when we have future investment dollars to allocate. This will likely go into effect for FY 20 given the pause in enrollment, and we will vet the proposed process through PDP, CAD, GSO, GFO, CCPB, ASUWB, CACS and other groups.

Please ask me or the vice chancellors if you have questions. Planning & Administration will continue to hold monthly open budget forums through March and will be prepared to discuss our open budget process, as well as the annual budget information requested by the Provost, which is due on February 1, 2018. The next open forum is Monday, December 11, 2017, from 11 to 11:45 a.m., in Discovery Hall 464.

Sincerely,
Wolf

Bjong Wolf Yeigh, Ph.D., F.ASME
Chancellor and Professor of Engineering