



November 16, 2022

**Gowri Shankar**, Vice Chancellor, Planning & Administration (**Executive Sponsor**)  
**Kristen Attebery**, Interim Sustainability Coordinator, Facilities  
**Tony Guerrero**, Associate Vice Chancellor, Facilities and Campus Operations  
**Treyton Howell**, Resident Director Operations, Enrollment Management & Student Affairs  
**Daniel Nielubowicz**, Assistant Teaching Professor, School of Business  
**Eric Salathe**, Associate Professor, School of Science, Technology, Engineering & Mathematics

Dear Colleagues,

Thank you for agreeing to serve on the UW Bothell Strategic Plan Working Group for the Culture of Sustainability. I am charging you to operate as a working group that will analyze the current outcomes of this priority using the areas specified below and advise me on its impact on campus.

1. Assess progress and inventory key indicators to measure effectiveness to date
2. Identify and celebrate accomplishments to date
3. Recommend next steps, updates, or needed changes

The outcomes of these discussions, including any recommendations, are essential to the future of UW Bothell. I look forward engaging with you in this process, and I appreciate your willingness to participate.

Sincerely,

A handwritten signature in black ink that reads "Kristin G. Esterberg". The signature is written in a cursive style with a large initial 'K' and 'E'.

Kristin G. Esterberg, PhD  
Chancellor