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UW Bothell holds the student-faculty relationship to be paramount. We provide access to excellence in higher education through innovative and creative curricula, interdisciplinary teaching and research, and a dynamic community of multicultural learning.

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Dear Friends

Thanks to you, this past academic year was an outstanding year of growth and accomplishment at the University of Washington Bothell. We are truly grateful for your continued generosity. Your contributions have led to the creation of new scholarships and student support funds to ensure that UW Bothell students can focus on their academic success instead of worrying about how to make ends meet.

In the last year, your generous support has allowed us to complete the construction of the Sarah Simonds Green Conservatory and the Veterans Memorial Archway, which marks the transition of our veteran students from military to academic life. The $68 million Science and Academic Building (Discovery Hall) is nearing completion and is scheduled to open in fall 2014. The campus also opened Husky Hall, which centralizes key student services under one roof.

It has been a year of academic achievement on our campus. Two UW Bothell students, one faculty member and one staff member received prestigious Fulbright Awards in 2013. Other student successes from this past year included: the Coro Fellowship in Public Affairs; Clinton Global Initiatives Fellowship; Mary Gates Venture Scholarship and the Mary Gates Leadership Scholarship. We also launched four new degree programs!

In the wake of all this success, we also said good-bye to a longtime friend and leader, former Chancellor Kenyon S. Chan. Many of these accomplishments and the relationships we have forged with you are the result of Dr. Chan’s vision and commitment to this campus.

Your financial support allows us to invest in students, programs and research that strengthen our communities and fulfill needs in our region. There are many places you could choose to share your time, talent, and resources. We are very grateful that you have chosen UW Bothell as one of your priorities.

In the pages ahead you will read some examples of how you have changed lives at UW Bothell—from supporting students who are the first in their families to attend college to enabling faculty to engage in innovative and relevant scholarship.

Thank you for all that you do for the University of Washington Bothell.

Sincerely,

Bjong Wolf Yeigh
Chancellor

Richard Shea
Advisory Board Chair

> 4,605 Students (74% enrollment growth since 2009).
> 91% of UW Bothell students are from the state of Washington.
> 46% of first year students are the first in their families to attend college.
> UW BOTHELL welcomed 29 new faculty in 2013, its largest faculty class ever.
> NEW DEGREE PROGRAMS IN 2013: Interactive media design, health studies, cyber security engineering and mathematics. Coming in 2014: accounting (MS), chemistry, climate science and policy, computer engineering, electrical engineering, and nursing BSN.
Elliot Chur Ch, who graduated from UW Bothell in 2013 with a degree in restoration and conservation ecology, maintains strong ties to the school. At UW Bothell, Church and another student worked closely with Professor David Stokes, faculty in Interdisciplinary Arts & Sciences, on research in St. Edwards State Park in Kenmore where they examined the invasiveness of English Holly. His work with Stokes resulted in the submission of a paper for publication in the journal *Northwest Science*.

Now as a new graduate student at UW’s College of the Environment, Church relies on Stokes as one of his research advisors for his master’s thesis. Church also has maintained his connection to UW Bothell as part of the team who oversees the function of the North Creek wetlands. “I’ve gotten to see firsthand the UW Bothell restoration project,” he says. “It’s great to see the methods and the processes at play.”

Church gives credit for his accomplishments to the Office of Research, which provided him with the UW Bothell Founders’ Fellowship. “Their financial support for my undergraduate research made it possible for me to take the time to go to St. Edwards Park and collect the data,” he says.

As he begins working towards his graduate degree, Church says he can see a future filled with career possibilities. “Working in natural resources, parks or in academia - all of those positions are interesting to me,” he says.
With his strong passion for computer science, UW Bothell professor of computing and software systems Kelvin Sung has set out to change the way many students learn the basics of computer programming. "In introductory programming courses, the content tends to be relatively dry and abstract," he says. Professors often learned the material this way themselves, he says, but for students living in a highly technological society, the content just isn’t relatable.

Sung, whose background is in computer graphics and video game programming, has studied whether the use of video games to teach basic introductory programming concepts would be more fun and engaging for students. "We have demonstrated this to be a very successful approach," he says. Now, with a grant from the National Science Foundation, he is working on creating teaching tools for any professor, even those without a background in this area, to use video games in their introductory programming classes.

Sung is working closely on this project with Jason Pace, director of UW Bothell’s Digital Future Lab. Together with their students who are the designers, artists, and programmers of the prototype games, they meet once a week to review their progress and share notes.

The work is challenging, Sung says. Given that the professors teaching the classes will not have a background in building video games, the material needs to be relatively easy to work with. The second challenge, he says, is to make the games open-ended so that once students master the basic concepts, they can continue to build different versions of a game and expand their knowledge base.

The group has been working on this grant for more than a year. When the games are completed, they will be tested in classrooms throughout the region and on the east coast. "We have five games going right now, and I did zero programming," says Sung. "It was all done by students. Without them, none of the games would be there."
UW Libraries Research Award Winner Credits UW Bothell’s Interdisciplinary Approach

FOR RENA KAWASAKI, winner of the 2013 UW Libraries Research Award, finding her UW Bothell thesis project began with a job translating 1946 newspapers from old Japanese into contemporary Japanese and then into English.

While working on this project for credit during winter and spring quarters, Kawasaki became interested in how language changes over time and how that change implies immigrants’ adaptation. She decided to write her thesis using material she had translated from the newspapers.

Kawasaki says she appreciates her unique experience at UW Bothell. “I got to do really interdisciplinary research,” she says. “That made it a very well-rounded research project.”

Kawasaki graduated from UW Bothell with a degree in community psychology and now works for the Hokubei Hochi Foundation, continuing the work of translating newspapers and digitizing the translations for the University of Washington website.

UW Bothell Senior Keith Rawson Specializes in Bioinformatics

KEITH RAWSON, a senior at UW Bothell, found his calling in the field of bioinformatics, which is the science of collecting and analyzing complex biological data such as genetic information.

Last fall Rawson, who is majoring in Computer Science and Software Engineering, took two classes in bioinformatics. “Those both just really kind of created a spark, and I jumped on a couple of research projects.”

He is currently working on a research project in which he is developing a computer program to analyze a large biological data set. After he graduates, he hopes to work at a biotechnology company in Seattle and then go back to school to specialize more in his chosen field.

The opportunities he has had at UW Bothell for research “are right in line with what I want to do with my career,” he says. He is earning some electives credit for his work, but mostly he says, “It’s been a lot of fun.”
We’re at a moment in our history and our politics where our public discourse is increasingly oriented toward stories.

Gwen Ottinger
UW Bothell Assistant Professor

UW Bothell’s Gwen Ottinger Makes the Case for Environmental Justice

UW Bothell Assistant Professor

Gwen Ottinger focuses not only on issues of environmental justice, but also on how such inequities are presented. “We’re at a moment in our history and our politics where our public discourse is increasingly oriented towards stories,” she says. “So people who are trying to be persuasive, from politicians right down to scholars, are having to think about how to package the information they have to offer.”

She is currently working with UW Bothell’s Jason Pace, director of the university’s Digital Future Lab, on an interactive media tool that will highlight information from the Environmental Protection Agency’s Toxic Release Inventory, a national database of information about toxic chemical releases to the air, water, and land. The school was one of eight chosen to partner with the EPA on ways to increase public awareness of toxic chemical releases around the country.

“There aren’t as many tools for telling stories with data as there are for collecting the data,” she says. “I’m really interested in helping create better tools to tell the story. This collaboration with the Digital Future Lab is a first step at taking a big quantity of data and telling a story with it.”

The project, which is just getting off the ground, includes student interns building the data visualization tool. Ottinger and Pace hope to make the information easily accessible by allowing users to click on areas of a map, for example, and see visuals that reveal demographics of race and income as well as toxic release data.

Their hope is that this format will tell the story of environmental injustice quickly and powerfully. “If you are a person of color in the United States, you are more likely to have a toxic waste dump or other kinds of environmental hazards in close proximity than you would if you were white,” she says. “You can make a similar argument for low income communities and more affluent communities.”

In addition, Ottinger works with students in her environmental justice class on using different forms of story telling, such as the argumentative essay or narrative non-fiction. She has also recently published an academic book of research on how members of a Louisiana community clashed with engineers and scientists from a neighboring oil refinery over the potential health and safety risks posed by the facility.

“It’s worth thinking about these different genres as part of a toolbox and deciding what point lends itself best to what genre,” she says. W
AS A RESEARCHER, UW Bothell Assistant Professor Karam Dana doesn’t shy away from sensitive topics. His work focuses on issues of religious and political identity among Muslims in the United States and in the Middle East. “Due to the sensitivity of the topics I research, write about and work with, I have to utilize authoritative evidence in terms of the arguments that I make,” he says. “I have to be very careful.”

In 2007, Dana who was then teaching at Harvard University, teamed up with University of Washington Associate Professor Matt Barreto on a research project called the Muslim American Public Opinion Survey, which focused on patterns of social, civic, and political participation among Muslim Americans. The project spanned more than 22 metropolitan cities in the United States and it won the 2009 Best Paper Award in the Race, Ethnicity and Politics category of the American Political Science Association.

To continue this work, Dana has created a research initiative at UW Bothell to understand the experiences of other religious communities throughout history in the U.S. to better understand the challenges that currently face American Muslims. He is working toward a series of in-depth interviews of two or three dozen Muslim leaders in the Pacific Northwest and is also planning to do another national survey of Muslim Americans, with data starting from this region.

His other main focus is in the Middle East, where he studies people’s political attitudes. “One of my ongoing projects in the Middle East is called MEPOP, Middle East Public Opinion Project,” he says. “This project has just started over the summer in the Palestinian territories to measure what people think in relation to the Oslo Accords that were signed by the Palestinians and the Israelis, 20 years later.”

He is also exploring the favorability of western societies to Palestinians, distinguishing between the people of those countries and their governments. While the results are still preliminary, Dana says that there is a clear distinction between less positive notions about the U.S. government and more friendly feelings about the people of the United States. “To me that’s very significant,” he says.

Dana brings his ongoing research into his classes and asks students to discuss the results. “Students engage in these types of questions because it is real research that is happening right now.” He says his students’ observations help move his research along, effectively making their participation part of the research itself.

Another important aspect in Dana’s classes is a sense of safety so that students feel comfortable exploring these topics. Unless a student needs to record a class for learning purposes, he prefers that people do not tape classes so students can speak more freely. “Whatever happens, we have a very civil conversation,” he says. “This is the job of an educator.”

UW Bothell’s Karam Dana Explores Religious and Political Identity Among American Muslims

“Whatever happens, we have a very civil conversation,” he says. “This is the job of an educator.”

KARAM DANA
UW BOTHELL ASSISTANT PROFESSOR
UNIVERSITY OF WASHINGTON BOTHELL

UW BOTHELL THE YEAR IN REVIEW

FALL 2012

4,100 = Fall 2012 enrollment

DIVERSITY

43% students of color
49% first-generation students

ACCESS

39% of students received the Husky Promise
30% of students came from Snohomish County
60% of students came from King County
91% of UW Bothell students came from the state of Washington

STUDENTS

139 veterans returned to school at UW Bothell
275 students move into Campus View and Husky Village apartments.

WINTER 2013

The Student Sports and Recreation Complex opens
UW Bothell welcomes the School of Science, Technology, Engineering and Math (STEM)
Construction continues on the $68 million Science and Academic Building (now named Discovery Hall).

SPRING 2013

The Veterans Archway is dedicated
Ron Tilden receives the Distinguished Teaching Award
Recruiting begins for UW Bothell's largest faculty class to date; 29 new faculty are hired.
Bjong Wolf Yeigh is selected as UW Bothell's third chancellor

SUMMER 2013

UW Bothell graduates its largest class to date; 1,400 students receive degrees during the university’s 22nd commencement ceremony.
The Sarah Simonds Green Conservatory opens.
Chancellor Kenyon Chan retires after six years at UW Bothell.
UW Bothell’s David Allen Leads Major Expansions in the Nursing and Health Studies Program

FOR DAVID ALLEN, director of UW Bothell’s Nursing and Health Studies Program, the last year has been about turning opportunities into reality. The program is launching many new initiatives in both its Bachelor of Science in Nursing (BSN) offerings as well as kicking off a popular new degree in public health. Allen says the school has become a leader in the state in upgrading education for nurses and preparing students to fill roles throughout the region’s burgeoning health care field.

Certainly notable is a new track being offered to first year students. Since its inception in 1992, the UW Bothell BSN has only been available to students who were already licensed nurses. Starting this fall, a cohort of 30 students is participating in a new First Year Track program through a cross-campus partnership with Everett Community College.

In the First Year Track program, students spend their first year on the UW Bothell campus completing their nursing science prerequisites along with general education classes. The following two years are spent at Everett Community College where they earn their associate degree in nursing. After passing the state’s licensing exam, they return to UW Bothell to complete the coursework for a BSN.

Allen says that the change came in part to help retain students at UW Bothell as well as to continue the nursing program’s mission of increasing accessibility to students who want to earn a BSN degree. “We felt that the First Year Track was doing two things at once: It was supporting the retention of Bothell students and it was another route to try to make it easier for students to get the BSN in four years,” he says. “So it was kind of a win-win from that point of view.”

But there have been challenges. “The hardest part probably is curricular, trying to get all the courses available here that meet the community college requirements for their prerequisites,” he says.

Other departments have helped out. “We’ve had a huge amount of support from the School of STEM (Science, Technology, Engineering and Math) in their biology and chemistry courses. We are also developing a communications course and an Introduction to Sociology course,” says Allen. “Our Center for University Studies and Programs (CUSP) and STEM have been doing huge amounts of work to make it feasible.”

Other aspects, like streamlining student scholarships and records, have gone better than Allen expected. “I thought that was going to be a huge headache,” he says. “It’s never over until
it’s over, but on the whole I’d have to say that’s gone smoothly.”

Allen has also worked to expand access to the UW Bothell BSN degree by arranging for classes in Seattle for working nurses at local hospitals. “Most if not all hospitals are pushing to meet a standard of 80 percent of the nurses prepared at the baccalaureate level,” he says. “In the fall I started conversations with four hospitals and the end result is the four hospitals are going to sponsor having us offer the BSN program in Seattle at Harborview.” The hospitals are Harborview, UW Medical Center, Swedish and Virginia Mason.

This effort comes on the heels of a landmark 2010 Institute of Medicine report entitled The Future of Nursing: Leading Change, Advancing Health. The report called on academic nurse leaders across all schools of nursing to work together to increase the proportion of nurses with a baccalaureate degree from 50 to 80 percent by 2020. “Basically it made the argument that to really utilize nurses in their full capacity we needed to upgrade their education,” says Allen. “At the national level that’s been a big part of the conversation.”

Faculty in the UW Bothell nursing program currently teach off campus in Mount Vernon and Everett, as well as on the Bothell campus. Because Western Washington University has recently launched a BSN program, UW Bothell will shift its focus to Seattle instead of Mount Vernon. “It costs us more to teach off campus,” says Allen. “In effect what the hospitals are doing is they are subsidizing those costs so their nurses get access to our degree downtown.”

Allen says UW Bothell has been a leader in increasing access to higher education for nurses not only by teaching off-campus, but also by establishing a curriculum structure designed for working nurses. “Most of our students are working 30 hours or more and so we work our curricular structure out so that basically there is class one day a week,” he says. “This allows them to maintain their work schedules.”

This fall, the program began to expand its reach beyond nursing to public health with a new degree offering in Health Studies. Following recommendations by the Institute of Medicine that all undergraduates have access to education in public health, UW Bothell established this new degree to serve the needs of students who are interested in a variety of professions in the health care field.

Allen says the 45 students who have signed up for the major have a range of career goals. “We knew some would be heading towards health professions like medicine, dentistry, social work, and pharmacy, and it looks like a third are heading in that direction,” he says. “A bunch of them are heading towards global health NGO work and the other third are all over the board.”

Next fall he anticipates the program will double its enrollment to 80 students. In the meantime, the faculty is fine-tuning the curriculum as the program rapidly expands. “We have a UW Bothell alumna who is on the STEM advisory board and her expertise is workforce projections,” he says. “She is meeting with the faculty to help us figure out what will the employment picture look like and what should the skill base be for that.”

Looking forward, new changes are afoot for the Master of Nursing program. “Both the Bothell and Tacoma campuses have operated under the accreditation of the University of Washington Seattle,” says Allen. “One of the things that we’re doing in order to better tailor our programs to our regional needs is moving toward independent accreditation.”

He says part of that process is to redesign the master’s program to better meet employment needs. “It’s going to be significantly different with two primary emphases,” he says. “The two largest career paths that our students are on are either leadership and management or education.” Those two areas will continue to be main foci of the program, which will launch in its new form next fall.

Allen says although it’s very busy, it’s also a really fun time to be part of the nursing program. “People are excited,” he says. “Because of the rapid expansion we were able to hire four new faculty and that’s been a huge bonus.” With all the changes and expansions, the extra hands are surely needed.
# Financial Overview

## Financial Statement (July 1, 2012 – June 30, 2013)*

<table>
<thead>
<tr>
<th>Revenue Sources</th>
<th>Amounts</th>
<th>% of Distribution</th>
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<tbody>
<tr>
<td>State Funding for Operations (state tax support)</td>
<td>$9,767,574</td>
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<td>Tuition</td>
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<td>Designated Operating Funds (DOF) (prior year rollover funds, indirect costs)</td>
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<tr>
<td>Grants &amp; Contracts</td>
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<td>Gifts</td>
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<tr>
<td>Self-Sustaining Operations (auxiliary, co-location services)</td>
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<td>6%</td>
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<tr>
<td>Student Activity &amp; Technology Fees</td>
<td>$4,303,677</td>
<td>5%</td>
</tr>
</tbody>
</table>

**Total Campus Revenue** | **$86,716,585** | **100%**

*Figures provided by the UW Bothell Office of Budget and Planning.*
For William (Bill) and Lydia Abbott, recipients of the UW Bothell 2013 Legacy Award, supporting the school is all about helping students. “I wanted to be more involved because I felt that I could throw down the rope for the person behind me,” says Bill Abbott, a graduate of the UW Bothell School of Business.

Bill Abbott was not a traditional student when he enrolled at UW Bothell in 2001. He had already built and sold a successful business. He says he pursued his bachelor’s degree for a personal goal and to set a good example for his children.

“After my first few classes I realized that I had lucked into a wonderful experience,” Abbott says.

Today, Abbott is an active donor and board member, who is always willing to offer his help and advice to support the school.

“I enjoy doing it. The most unique part of the experience at UW Bothell is the camaraderie of people. It is wonderful and unique! At UW Bothell people are caring, and they help you a great deal.”

BILL ABBOTT
UW BOTHELL 2013 LEGACY AWARD RECIPIENT
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